Village

Homeowners Association, Inc.

January 1, 2025 • Madison, USA







Reserve Advisors, LLC 735 N. Water Street, Suite 175 Milwaukee, WI 53202

Village Homeowners Association, Inc. Madison, USA

Dear Board of Directors of Village Homeowners Association, Inc.:

At the direction of the Board that recognizes the need for proper reserve planning, we have conducted a *Full Reserve Study* of Village Homeowners Association, Inc. in Madison, USA and submit our findings in this report. The effective date of this study is the date of our visual, noninvasive inspection, January 1, 2025.

This *Full Reserve Study* exceeds the Association of Professional Reserve Analysts (APRA) standards fulfilling the requirements of a "Level I Full Reserve Study."

An ongoing review by the Board and an Update of this Reserve Study are necessary to ensure an equitable funding plan since a Reserve Study is a snapshot in time. We recommend the Board budget for an Update to this Reserve Study in two years. We look forward to continuing to help Village Homeowners Association, Inc. plan for a successful future.

As part of our long-term thinking and everyday commitment to our clients, we are available to answer any questions you may have regarding this study.

Respectfully submitted on January 23, 2025 by

Reserve Advisors, LLC

Visual Inspection and Report by: RESERVE ADVISORS ENGINEER Review by: DIRECTOR OF QUALITY ASSURANCE, RS¹, PRA², Director of Quality Assurance

Our report and experience backed by our Personalized Experience Guarantee.

Our trusted advisors work with you to tailor a reserve study that ensures clarity on the true cost of property ownership, providing you with peace of mind and expert guidance every step of the way.

¹ RS (Reserve Specialist) is the reserve provider professional designation of the Community Associations Institute (CAI) representing America's more than 300,000 condominium, cooperative and homeowners associations.

2 PRA (Professional Reserve Analyst) is the professional designation of the Association of Professional Reserve Analysts. Learn more about APRA at http://www.apra-usa.com.



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1.RESERVE STUDY EXECUTIVE SUMMARY

Client: Village Homeowners Association, Inc. (Village) **Location:** Madison, USA **Reference:** 123456

Property Basics: Village Homeowners Association, Inc. is a planned unit development responsible for the common elements shared by 224 single family homeowners. The development was built in 2000 and contains asphalt pavement street systems, gate systems and an amenity center including playground equipment, sport courts and a pool facility.

Reserve Components Identified: 32 Reserve Components.

Inspection Date: January 1, 2025.

Funding Goal: The Funding Goal of this Reserve Study is to maintain reserves above an adequate, not excessive threshold during one or more years of significant expenditures. Our recommended Funding Plan recognizes these threshold funding years in 2035 and 2055 due to repaving of the side streets.

Methodology: We use the Cash Flow Method to compute the Reserve Funding Plan. This method offsets future variable Reserve Expenditures with existing and future stable levels of reserve funding. Our application of this method also considers:

- Current and future local costs of replacement
- 2.7% anticipated annual rate of return on invested reserves
- 3.0% future Inflation Rate for estimating Future Replacement Costs

Sources for *Local* **Costs of Replacement**: Our proprietary database, historical costs and published sources, i.e., R.S. Means, Incorporated.

Unaudited Cash Status of Reserve Fund:

- \$300,000 as of January 1, 2025
- 2025 budgeted Reserve Contributions of \$30,400
- A potential deficit in reserves might occur by 2028 based upon continuation of the most recent annual reserve contribution of \$30,400 and the identified Reserve Expenditures.

Project Prioritization: We note anticipated Reserve Expenditures for the next 30 years in the **Reserve Expenditures** tables and include a **Five-Year Outlook** table following the **Reserve Funding Plan** in Section 3. We recommend the Association prioritize the following projects in the next five years based on the conditions identified:

- Sport court color coats (We note cracks at these surfaces requiring near term repairs. Deferral of this project may result in a safety liability for the Association.)
- Steel fence paint finishes (We note finish deterioration at the steel fences throughout the community. Deferral of this expense may result in the need for complete replacement of the fences
- Asphalt pay streets thro near term. repairs in fu

acks at the arterial are needed in the sts associated with

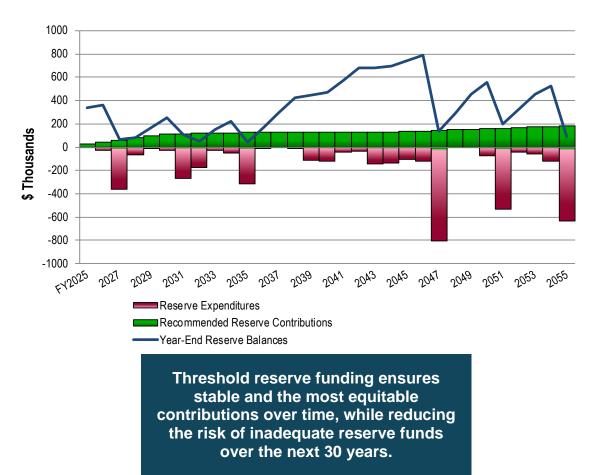


Recommended Reserve Funding: We recommend the following in order to achieve a stable and equitable Cash Flow Methodology Funding Plan:

- Phased increases of \$16,000 each year, from 2026 through 2030
- Inflationary increases from 2031 through 2035
- Stable contributions of \$127,900 from 2036 through 2043
- Inflationary increases thereafter through 2055, the limit of this study's Cash Flow Analysis
- Initial adjustment in Reserve Contributions of \$16,000 represents an average monthly increase of \$5.95 per owner and about a seven percent (7.4%) adjustment in the 2025 Total Budget of \$215,000.

| | Reserve | Reserve | | Reserve | Reserve | | Reserve | Reserve |
|------|--------------------|---------------|------|--------------------|---------------|------|--------------------|---------------|
| Year | Contributions (\$) | Balances (\$) | Year | Contributions (\$) | Balances (\$) | Year | Contributions (\$) | Balances (\$) |
| 2026 | 46,400 | 365,241 | 2036 | 127,900 | 165,564 | 2046 | 139,800 | 786,549 |
| 2027 | 62,400 | 69,789 | 2037 | 127,900 | 299,661 | 2047 | 144,000 | 139,545 |
| 2028 | 78,400 | 84,684 | 2038 | 127,900 | 423,053 | 2048 | 148,300 | 293,615 |
| 2029 | 94,400 | 167,246 | 2039 | 127,900 | 451,250 | 2049 | 152,700 | 456,304 |
| 2030 | 110,400 | 255,101 | 2040 | 127,900 | 470,395 | 2050 | 157,300 | 556,058 |
| 2031 | 113,700 | 105,438 | 2041 | 127,900 | 569,542 | 2051 | 162,000 | 199,490 |
| 2032 | 117,100 | 53,263 | 2042 | 127,900 | 682,551 | 2052 | 166,900 | 331,030 |
| 2033 | 120,600 | 148,112 | 2043 | 127,900 | 682,057 | 2053 | 171,900 | 453,946 |
| 2034 | 124,200 | 225,351 | 2044 | 131,700 | 698,832 | 2054 | 177,100 | 526,823 |
| 2035 | 127,900 | 40,183 | 2045 | 135,700 | 745,402 | 2055 | 182,400 | 86,489 |

| Village | |
|---|---|
| Recommended Reserve Funding Table and Graph | ۱ |



Page 1.2 - Executive Summary



2.RESERVE STUDY REPORT

At the direction of the Board that recognizes the need for proper reserve planning, we have conducted a *Reserve Study* of

Village Homeowners Association, Inc.

Madison, USA

and submit our findings in this report. The effective date of this study is the date of our visual, noninvasive inspection, January 1, 2025.

We present our findings and recommendations in the following report sections and spreadsheets:

- Identification of Property Segregates all property into several areas of responsibility for repair or replacement
- **Reserve Expenditures** Identifies reserve components and related quantities, useful lives, remaining useful lives and future reserve expenditures during the next 30 years
- Reserve Funding Plan Presents the recommended Reserve Contributions and year-end Reserve Balances for the next 30 years
- **Five-Year Outlook** Identifies reserve components and anticipated reserve expenditures during the first five years
- Reserve Component Detail Describes the reserve components, includes photographic documentation of the condition of various property elements, describes our recommendations for repairs or replacement, and includes detailed solutions and procedures for replacements for the benefit of current and future board members
- **Methodology** Lists the national standards, methods and procedures used to develop the Reserve Study
- **Definitions** Contains definitions of terms used in the Reserve Study, consistent with national standards
- **Professional Service Conditions** Describes Assumptions and Professional Service Conditions
- Credentials and Resources



IDENTIFICATION OF PROPERTY

Our investigation includes Reserve Components or property elements as set forth in your Declaration or which were identified as part of your request for proposed services. The Expenditure tables in Section 3 list the elements contained in this study. Our analysis

begins by segregating and replacement.

Our process of identific understand whether re and assists in prepara

Identification of property and the responsibility matrix on the following page(s) convey ownership and clarify the funding mechanism for each asset within the community. esponsibility for repair

e management team certain replacements egregated classes of

property from our review of the information provided by the Association and through conversations with Management and the Board. These classes of property include:

- Reserve Components
- Long-Lived Property Elements
- Operating Budget Funded Repairs and Replacements
- Property Maintained by Owners
- Property Maintained by Others

We advise the Board conduct an annual review of these classes of property to confirm its policy concerning the manner of funding, i.e., from reserves or the operating budget. Reserve Components are defined by CAI as property elements with:

- Village responsibility
- Limited useful life expectancies
- Predictable remaining useful life expectancies
- Replacement cost above a minimum threshold

The following tables depict the items excluded from the Reserve Expenditure plan:

Excluded Components

for Village Homeowners Association, Inc. <u>Madison, USA</u>

Operating Budget Components

Repairs normally funded through the Operating Budget and Expenditures less than \$3,200 (These relatively minor expenditures have a limited effect on the recommended Reserve Contributions.)

The operating budget provides money for the repair and replacement of certain Reserve Components. The Association may develop independent criteria for use of operating and reserve funds.

- Disc Golf Course
- Doors, Pool House
- Drainage Swales, Railings and Bollards
- · Greenbelt and Drainage Area
- · Irrigation System, Controllers
- Landscape
- Lifeguard Room and Storage Areas, Pool House
- Marquee Sign
- Paint Finishes, Touch Up
- Pipes, Interior Building, Domestic Water, Sanitary Waste and Vent, Pool House
- Retaining Walls, Masonry¹
- Signage, Traffic and Street Identification
- Tennis Court, Wind Screens
- Walls, Masonry, Pool House
- ¹ We recommend inspections and repairs of these walls in lieu of complete replacement in aggregate.

| Long-Lived Components | | | | | | | | | | | | | |
|--|---------------|----------------|--|--|--|--|--|--|--|--|--|--|--|
| These elements may not have predictable Remaining Useful Lives or their replacement may occur beyond the scope of this study. The operating budget should fund infrequent repairs. Funding untimely or unexpected replacements from reserves will necessitate increases to Reserve Contributions. Periodic updates of this Reserve Study will help determine the merits of adjusting the Reserve Funding Plan. | Useful Life | Estimated Cost | | | | | | | | | | | |
| Electrical System, Common | to 70+ | N/A | | | | | | | | | | | |
| Foundation, Pool House | Indeterminate | N/A | | | | | | | | | | | |
| Pool Structure | to 65 | N/A | | | | | | | | | | | |
| Structural Frame, Pool House | Indeterminate | N/A | | | | | | | | | | | |

Excluded Components

for Village Homeowners Association, Inc. Madison, USA

Owners Responsibility Components

Certain items have been designated as the responsibility of the Owners to repair or replace at their cost, including items billed back.

Fences between Lot Lines

Homes and Lots

Sidewalks

Others Responsibility Components

Certain items have been designated as the responsibility of Others to repair or replace.

· Light Poles and Fixtures1

Mailbox Stations²

• Pipes, Subsurface Utilities³

¹ Electric Company

¹ United States Postal Service

City of Madison



3.RESERVE EXPENDITURES and FUNDING PLAN

The tables following this introduction present:

Reserve Expenditures

- Line item numbers
- Total quantities
- Quantities replaced per phase (in a single year)
- Reserve component inventory
- Estimated first year of event (i.e., replacement, application, etc.)
- Life analysis showing
 - useful life
 - remaining useful life
- 2025 local cost of replacement
 - Per unit
 - Per phase
 - Replacement of total quantity
- Percentage of future expenditures anticipated during the next 30 years
- Schedule of estimated future costs for each reserve component including inflation

Reserve Funding Plan

- Reserves at the beginning of each year
- Total recommended reserve contributions
- Estimated interest earned from invested reserves
- Anticipated expenditures by year
- Anticipated reserves at year end
- Predicted reserves based on current funding level

Five-Year Outlook

- Line item numbers
- Reserve component inventory of only the expenditures anticipated to occur within the first five years
- Schedule of estimated future costs for each reserve component anticipated to occur within the first five years

The purpose of a Reserve Study is to provide an opinion of reasonable annual Reserve Contributions. Prediction of exact timing and costs of minor Reserve Expenditures typically will not significantly affect the 30-year cash flow analysis. Adjustments to the times and/or costs of expenditures may not always result in an adjustment in the recommended Reserve Contributions.

Financial statements prepared by your association, by you or others might rely in part on information contained in this section. For your convenience, we have provided an electronic data file containing the tables of **Reserve Expenditures** and **Reserve Funding Plan**.

RESERVE EXPENDITURES

Village

Homeowners Association, Inc. Madison, USA

Explanatory Notes:

1) **3.0%** is the estimated Inflation Rate for estimating Future Replacement Costs.

2) FY2025 is Fiscal Year beginning January 1, 2025 and ending December 31, 2025.

| | | | | Madison, USA | _ | | | | | | | | | | | | | | | | | | | | | | |
|-------|---------|------------|-----------------|--|------------------------|----------|--------------------------|-----------|------------------------|---------|-------------------------|---------|--------|---------|------------|------------|---------------------------|----------|---------|--------|--------|---------|-------|------|--------|---------|---------|
| Line | Total I | Per Phase | | | Estimate 1st Year o | | ife Analysis, _ /ears | Unit | Costs, \$ Per Phase | Total | Percentage of Future | RUL = 0 | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 | 15 |
| | | | Units | Reserve Component Inventory | Event | | Remaining | (2025) | (2025) | | Expenditures | | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 |
| | | | | Property Site Elements | | | | | | | | | | | | | | | | | | | | | | | |
| 4.020 | 38,850 | 38,850 Squ | uare Yards Asph | nalt Pavement, Crack Repair, Patch and Seal Coat (Quantity Varies by Year) | 2027 | 3 to 5 | 2 | 1.45 | 56,333 | 56,333 | 16.9% | | | 59,763 | | | | 67,264 | | | | 75,706 | | | | 85,208 | |
| 4.040 | 18,310 | 18,310 Squ | uare Yards Asph | nalt Pavement, Mill and Overlay with 10% Patching, Arterial Streets | 2027 | 15 to 20 | 2 | 14.70 | 269,157 | 269,157 | 6.5% | | | 285,549 | | | | | | | | | | | | | |
| 4.041 | 20,540 | 10,270 Squ | uare Yards Asph | alt Pavement, Mill and Overlay with 10% Patching, Side Streets, Phased | 2031 | 15 to 20 | 6 to 10 | 14.70 | 150,969 | 301,938 | 8.7% | | | | | | | 180,265 | | | | 202,890 | | | | | |
| 4.042 | 18,310 | 18,310 Squ | uare Yards Asph | nalt Pavement, Mill and Overlay with 20% Patching, Arterial Streets | 2047 | 15 to 20 | 22 | 16.70 | 305,777 | 305,777 | 13.2% | | | | | | | | | | | | | | | | |
| 4.043 | 20,540 | 10,270 Squ | are Yards Asph | alt Pavement, Mill and Overlay with 20% Patching, Side Streets, Phased | 2051 | 15 to 20 | 26 to 30 | 16.70 | 171,509 | 343,018 | 17.8% | | | | | | | | | | | | | | | | |
| 4.110 | 22,300 | 558 Line | ear Feet Cond | crete Curbs, Partial (2025 is Reduced Scope) | 2027 | to 65 | 2 to 30+ | 31.00 | 17,283 | 691,300 | 5.2% | | | 18,335 | | | | 20,636 | | | | 23,226 | | | | 26,141 | |
| 4.220 | 410 | 410 Line | ear Feet Fend | es, Chain Link, Amenity Center | 2032 | to 25 | 7 | 23.00 | 9,430 | 9,430 | 0.3% | | | | | | | | 11,598 | | | | | | | | |
| 4.240 | 380 | 380 Line | ear Feet Fend | es, Steel, East Entrance Area, Paint Finishes (Incl. Gates) | 2026 | 6 to 8 | 1 | 12.00 | 4,560 | 4,560 | 0.8% | | 4,697 | Age | e, conditi | ion, histo | ory of repa local cond | airs and | | 5,776 | | | | | | | 7,104 |
| 4.245 | 340 | 340 Line | ear Feet Fend | entry System (Incl. Gate Security System) operators The sample unit costs shown to prevent the sample unit costs shown to prevent the sample of applicable to the sample to the sam | 2040 | to 35 | 15 | 63.00 | 21,420 | 21,420 | 0.8% | | | | orm the f | foundatio | on for timi | | | | | | | | | | 33,372 |
| 4.310 | 1 | 1 Par | nel Gate | Entry System (Incl. Gate Security System) | 2030 | to 10 | 5 | 9,500.00 | 9,500 | 9,500 | 1.0% | | | | eac | ch capita | l project. | | | | | | | | | | 14,801 |
| 4.320 | 4 | 4 Eac | ch Gate | es, Steel, East Entrance Area, Replacement show to be for the sample with costs show to be consistent to be costs show to be | 2030 | to 10 | 5 | 3,700.00 | 14,800 | 14,800 | 1.6% | | | | | | 17,157 | | | | | | | | | | 23,058 |
| 4.330 | 4 | 4 Eac | ch Gate | the terein an actular | 2040 | to 30 | 15 | 5,500.00 | 22,000 | 22,000 | 0.8% | | | | | | | | | | | | | | | | 34,275 |
| 4.420 | 1 | 1 Allo | wance Irriga | ation System | 2046 | to 40 | 21 | 55,000.00 | 55,000 | 55,000 | 2.3% | | | | | | | | | | | | | | | | |
| 4.560 | 10 | 10 Eac | ch Light | Poles and Fixtures, Amenity Center | 2032 | to 25 | 7 | 2,650.00 | 26,500 | 26,500 | 0.7% | | | | | | | | 32,592 | | | | | | | | |
| 4.640 | 9,600 | 9,600 Squ | are Feet Perir | neter Walls, Masonry, Inspections and Repairs | 2033 | 8 to 12 | 8 | 1.30 | 12,480 | 12,480 | 1.5% | | | | | | | | | 15,809 | | | | | | | |
| 4.660 | 1 | 1 Allo | wance Play | ground Equipment | 2028 | 15 to 20 | 3 | 60,000.00 | 60,000 | 60,000 | 3.9% | | | | 65,564 | | | | | | | | | | | | |
| 4.800 | 1 | 1 Allo | wance Sign | age, Entrance Monument, Renovation | 2036 | 15 to 20 | 11 | 3,800.00 | 3,800 | 3,800 | 0.3% | | | | | | | | | | | | 5,260 | | | | |
| 4.830 | 1,100 | 1,100 Squ | are Yards Spor | t Courts, Color Coat (Quantity Varies by Year) | 2026 | 4 to 6 | 1 | 8.75 | 9,625 | 9,625 | 1.6% | | 9,914 | | | | | | 11,838 | | | | | | 14,135 | | |
| 4.840 | 360 | 360 Line | ear Feet Spor | t Courts, Fences | 2032 | to 25 | 7 | 50.00 | 18,000 | 18,000 | 0.5% | | | | | | | | 22,138 | | | | | | | | |
| 4.850 | 6 | 6 Eac | ch Spor | t Courts, Light Poles and Fixtures | 2032 | to 35 | 7 | 3,300.00 | 19,800 | 19,800 | 0.6% | | | | | | | | 24,352 | | | | | | | | |
| 4.860 | 280 | 280 Squ | are Yards Spor | t Courts, Surface Replacement (Basketball) | 2044 | to 40 | 19 | 95.00 | 26,600 | 26,600 | 1.1% | | | | | | | | | | | | | | | | |
| 4.861 | 820 | 820 Squ | are Yards Spor | t Courts, Surface Replacement (Tennis) | 2032 | 20 to 25 | 7 | 45.00 | 36,900 | 36,900 | 1.0% | | | | | | | | 45,382 | | | | | | | | |
| | | | | Pool and Pool House Elements | | | | | | | | | | | | | | | | | | | | | | | |
| 6.200 | 5.100 | 5.100 Sau | Jare Feet Cond | crete Deck, Inspections, Partial Replacements and Repairs | 2034 | 8 to 12 | 9 | 1.50 | 7,650 | 7,650 | 0.9% | | | | | | | | | | 9,982 | | | | | | |
| 6.400 | 460 | | | xes, Steel, Paint Finishes | 2026 | 6 to 8 | 1 | 11.75 | 5,405 | 5,405 | 1.0% | | 5,567 | | | | | | | 6,847 | -, | | | | | | 8,421 |
| 6.405 | 460 | | | es, Steel, Replacement | 2047 | to 35 | 22 | 65.00 | 29,900 | 29,900 | 1.3% | | ., | | | | | | | - , - | | | | | | | |
| 6.500 | 1 | | wance Furn | | 2029 | to 12 | 4 | 13,500.00 | 13,500 | 13,500 | 1.5% | | | | | 15,194 | | | | | | | | | | | |
| 6.800 | 3,800 | | | Finishes, Plaster | 2034 | 8 to 12 | | 8.50 | 32,300 | 32,300 | | | | | | , | | | | | 42,144 | | | | | | |
| 6.860 | 2 | | | Rooms, Renovations | 2026 | to 20 | 1 | 4,500.00 | 9,000 | 9,000 | 0.6% | | 9,270 | | | | | | | | | | | | | | |
| 6.870 | 29 | | | Assembly, Asphalt Shingles | 2041 | 15 to 20 | 16 | 450.00 | 13,050 | 13,050 | | | , - | | | | | | | | | | | | | | |
| 6.880 | 1 | | | urity and Access Systems | 2032 | to 10 | 7 | 15,900.00 | 15,900 | 15,900 | | | | | | | | | 19,555 | | | | | | | | |
| 6.890 | 500 | | uare Feet Shac | | 2035 | 15 to 20 | 10 | 22.00 | 11,000 | 11,000 | | | | | | | | | | | | 14,783 | | | | | |
| 6.990 | 1 | | | s, Paint Finishes | | 8 to 10 | | 3,200.00 | 3,200 | 3,200 | | | | | | | | | 3,936 | | | | | | | | |
| | | | | | | | | | , | | | | 00.440 | | | | | 000 407 | | | | | | | | | |
| | | | Anti | cipated Expenditures, By Year (\$4,425,662 over 30 years) | | | | | | | | 0 | 29,448 | 363,647 | 65,564 | 15,194 | 28,170 | 268,165 | 171,389 | 28,433 | 52,126 | 316,605 | 5,260 | 0 | 14,135 | 111,349 | 121,031 |

RESERVE EXPENDITURES

Village

Homeowners Association, Inc.

| | | | | | Madisor | on, USA | | | | | | | | | | | | | | | | | | | | | | | |
|------|--------|----------------------|------------|-----------------------|---------------------------|--|-----------------------|-------------------------------|----------|--|----------------|----------------------------------|-----------------|---|------------|-----------------|------------|----------------------|-------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|------------|
| | | er Phase Quantity | Units | | Reserve Compo | onent Inventory | | Estimate 1st Year Event | of Y | fe Analysis, __ <u>′ears</u> Remaining | Unit (2025) | Costs, \$ Per Phase (2025) | Total (2025) | Percentage of Future Expenditures | 16 2041 | 17 2042 | 18 2043 | 19 2044 | 20 2045 | 21 2046 | 22 2047 | 23 2048 | 24 2049 | 25 2050 | 26 2051 | 27 2052 | 28 2053 | 29 2054 | 30 2055 |
| | | | | | Property Site | te Elements | | | | | | | | | | | | | | | | | | | | | | | |
| .020 | 38,850 | 38,850 Squ | are Yards | Asphalt Pavement, (| Crack Repair, Patch ar | | intity Varies by Year | r) 2027 | 3 to 5 | 2 | 1.45 | 56,333 | 56,333 | 16.9% | | | 95,902 | | | | 107,939 | | | | 121,486 | | | | 136,73 |
| .040 | 18,310 | 18,310 Squ | iare Yards | Asphalt Pavement, I | Mill and Overlay with 1 | 10% Patching, Arte | rial Streets | 2027 | 15 to 20 | 2 | 14.70 | 269,157 | 269,157 | 6.5% | | | | | | | | | | | | | | | |
| .041 | 20,540 | 10,270 Squ | are Yards | Asphalt Pavement, I | Mill and Overlay with 1 | 10% Patching, Side | e Streets, Phased | 2031 | 15 to 20 | 6 to 10 | 14.70 | 150,969 | 301,938 | 8.7% | | | | | | | | | | | | | | | |
| 042 | 18,310 | 18,310 Squ | are Yards | Asphalt Pavement, I | Mill and Overlay with 2 | 20% Patching, Arte | rial Streets | 2047 | 15 to 20 | 22 | 16.70 | 305,777 | 305,777 | 13.2% | | | | | | | 585,900 | | | | | | | | |
| 043 | 20,540 | 10,270 Squ | are Yards | Asphalt Pavement, I | Mill and Overlay with 2 | 20% Patching, Side | e Streets, Phased | 2051 | 15 to 20 | 26 to 30 | 16.70 | 171,509 | 343,018 | 17.8% | | | | | | | | | | | 369,875 | | | | 416, |
| 110 | 22,300 | 558 Line | ear Feet | Concrete Curbs, Par | rtial (2025 is Reduced | d Scope) | | 2027 | to 65 | 2 to 30+ | 31.00 | 17,283 | 691,300 | 5.2% | | | 29,422 | | | | 33,115 | | | | 37,271 | | | | 41,9 |
| 220 | 410 | 410 Line | ear Feet | Fences, Chain Link, | Amenity Center | | | 2032 | to 25 | 7 | 23.00 | 9,430 | 9,430 | 0.3% | _ | | | | | | | | | | | | | | |
| 240 | 380 | 380 Line | ear Feet | Fences, Steel, East | Entrance Area, Paint I | Finishes (Incl. Gate | es) | 2026 | 6 to 8 | 1 | 12.00 | 4,560 | 4,560 | 0.8% | | | | | ture and | _ | 8,737 | | | | | | | 10,746 | |
| 245 | 340 | 340 Line | ear Feet | Fences, Steel, East | Entrance Area, Replace | | shown | 2040 | to 35 | 15 | 63.00 | 21,420 | 21,420 | 0.8% | | func Managen | | tables in the Board | | ilv | | | | | | | | | |
| 310 | 1 | 1 Par | nel | Gate Entry System (| (Incl. Gate Security Sy | ystem) mit | costs able to | . 2030 | to 10 | 5 | 9,500.00 | 9,500 | 9,500 | 1.0% | | adjust j | project co | osts, time | lines, and | d | | | | 19,891 | | | | | |
| 20 | 4 | 4 Eac | h | Gate Operators | | acement ystem) be sample unit of herein are not a herein are an actu estimate an actu | apperente | 2030 | to 10 | 5 | 3,700.00 | 14,800 | 14,800 | 1.6% | | annual f | | nd see th I-time. | e results i | in | | | | 30,988 | | | | | |
| 30 | 4 | 4 Eac | h | Gates | Ţŗ | herein an actu | Act. | 2040 | to 30 | 15 | 5,500.00 | 22,000 | 22,000 | 0.8% | | | Tea | I-time. | | | | | | | | | | | |
| 20 | 1 | 1 Allo | wance | Irrigation System | e | estur | | 2046 | to 40 | 21 | 55,000.00 | 55,000 | 55,000 | 2.3% | | | | | | 102,316 | | | | | | | | | |
| 60 | 10 | 10 Eac | h | Light Poles and Fixt | ures, Amenity Center | | | 2032 | to 25 | 7 | 2,650.00 | 26,500 | 26,500 | 0.7% | | | | | | | | | | | | | | | |
| 40 | 9,600 | 9,600 Squ | are Feet | Perimeter Walls, Ma | asonry, Inspections and | id Repairs | | 2033 | | 8 | 1.30 | | 12,480 | 1.5% | | | 21,246 | | | | | | | | | | 28,553 | | |
| 60 | 1 | 1 Allo | | Playground Equipme | | | | 2028 | 15 to 20 | 3 | 60,000.00 | , | 60,000 | 3.9% | | | | | 108,367 | | | | | | | | | | |
| 00 | 1 | | | | Monument, Renovatior | | | 2036 | | 11 | 3,800.00 | , | 3,800 | 0.3% | | | | | | | | | | | | | | | 9, |
| 30 | 1,100 | | | | Coat (Quantity Varies | , by Year) | | 2026 | | 1 | 8.75 | , | 9,625 | 1.6% | | | | 16,878 | | | | | | 20,153 | | | | | |
| 340 | 360 | | | Sport Courts, Fence | | | | 2032 | | 7 | 50.00 | | 18,000 | 0.5% | | | | | | | | | | | | | | | |
| 350 | 6 | 6 Eac | | Sport Courts, Light F | | | | 2032 | | 7 | 3,300.00 | , | 19,800 | 0.6% | | | | | | | | | | | | | | | |
| 360 | 280 | | | | ce Replacement (Bask | · | | 2044 | to 40 | 19 | 95.00 | | 26,600 | 1.1% | | | | 46,643 | | | | | | | | | | | |
| 361 | 820 | 820 Squ | lare Yards | Sport Courts, Surfac | ce Replacement (Tenn | nis) | | 2032 | 20 to 25 | (| 45.00 | 36,900 | 36,900 | 1.0% | | | | | | | | | | | | | | | |
| | | | | | Pool and Pool H | House Elements | | | | | | | | | | | | | | | | | | | | | | | |
| 200 | 5.100 | 5.100 Sau | are Feet | Concrete Deck. Insp | pections, Partial Replace | | airs | 2034 | 8 to 12 | 9 | 1.50 | 7,650 | 7,650 | 0.9% | | | | 13,414 | | | | | | | | | | 18,028 | |
| 100 | 460 | | | Fences, Steel, Paint | | | | 2026 | | 1 | 11.75 | , | 5,405 | 1.0% | | | | | | | 10,357 | | | | | | | 12,737 | |
| 105 | 460 | | | Fences, Steel, Repla | | | | 2047 | | 22 | 65.00 | | 29,900 | 1.3% | | | | | | | 57,291 | | | | | | | , - | |
| 500 | 1 | | | Furniture | | | | 2029 | | 4 | 13,500.00 | | 13,500 | | 21,664 | | | | | | | | | | | | 30,887 | | |
| 800 | 3,800 | 3,800 Squ | are Feet | Pool Finishes, Plaste | er | | | 2034 | | 9 | 8.50 | | 32,300 | 4.0% | | | | 56,638 | | | | | | | | | | 76,117 | |
| 60 | 2 | 2 Eac | :h | Rest Rooms, Renov | vations | | | 2026 | to 20 | 1 | 4,500.00 | 9,000 | 9,000 | 0.6% | | | | | | 16,743 | | | | | | | | | |
| 370 | 29 | 29 Squ | iares | Roof Assembly, Asp | halt Shingles | | | 2041 | | 16 | 450.00 | 13,050 | 13,050 | | 20,941 | | | | | | | | | | | | | | |
| 380 | 1 | 1 Allo | | Security and Access | | | | 2032 | | 7 | 15,900.00 | 15,900 | 15,900 | 1.8% | | 26,280 | | | | | | | | | | 35,319 | | | |
| 390 | 500 | 500 Squ | are Feet | Shade Structure | | | | 2035 | 15 to 20 | 10 | 22.00 | 11,000 | 11,000 | 0.9% | | | | | | | | | | | | | | | 26 |
| | 4 | 1 ///0 | wance | Walls, Paint Finishes | 6 | | | 2032 | 8 to 10 | 7 | 3,200.00 | 3,200 | 3,200 | 0.4% | | 5,289 | | | | | | | | | | 7,108 | | | |
| 990 | | | Turioo | wano, r anter mono. | 5 | | | 2002 | | | | | | | | | | | | | | | | | | , | | | |

RESERVE FUNDING PLAN

| CASH FLOW ANALYSIS Village Homeowners Association, Inc. | | | the m annu | ost stable of al reserve of a | recommei contributi | nded ons. | t <u>30 Years</u> | | | | | | | | | | |
|---|----------|------------------|------------------|-------------------------------|------------------------|------------------|-------------------|------------------|-----------------|------------------|------------------|-----------------------------|------------------|------------------|------------------|------------------|------------------|
| Madison, USA | | FY2025 | 2026 | 2027 | 2028 | 2029 | 2030 | 2031 | 2032 | 2033 | 2034 | 2035 | 2036 | 2037 | 2038 | 2039 | 2040 |
| Reserves at Beginning of Year | (Note 1) | 300,000 | 338,910 | 365,241 | 69,789 | 84,684 | 167,246 | 255,101 | 105,438 | 53,263 | 148,112 | 225,159 | 39,986 | 165,360 | 299,451 | 422,838 | 451,028 |
| Total Recommended Reserve Contributions | (Note 2) | 30,400 | 46,400 | 62,400 | 78,400 | 94,400 | 110,400 | 113,700 | 117,100 | 120,600 | 124,200 | 127,900 | 127,900 | 127,900 | 127,900 | 127,900 | 127,900 |
| Estimated Interest Earned, During Year | (Note 3) | 8,510 | 9,379 | 5,795 | 2,058 | 3,356 | 5,626 | 4,802 | 2,114 | 2,682 | 4,972 | 3,532 | 2,735 | 6,191 | 9,621 | 11,640 | 12,271 |
| Anticipated Expenditures, By Year | | 0 | (29,448) | (363,647) | (65,564) | (15,194) | (28,170) | (268,165) | (171,389) | (28,433) | (52,126) | (316,605) | (5,260) | 0 | (14,135) | (111,349) | (121,031) |
| Anticipated Reserves at Year End | | <u>\$338,910</u> | <u>\$365,241</u> | <u>\$69,789</u> | <u>\$84,684</u> | <u>\$167,246</u> | <u>\$255,101</u> | <u>\$105,438</u> | <u>\$53,263</u> | <u>\$148,112</u> | <u>\$225,159</u> | <u>\$39,986</u> (NOTE 5) | <u>\$165,360</u> | <u>\$299,451</u> | <u>\$422,838</u> | <u>\$451,028</u> | <u>\$470,169</u> |
| Predicted Reserves based on 2025 funding level of: | \$30,400 | 338,910 | 349,025 | 20,703 | (14,376) | | | | | | | | | | | | |

Our reports evaluate current reserve funds and return on

| (continued) | Individual Re | serve Budgets | s & Cash Flow | s for the Nex | : 30 Years, C | ontinued | | | | | | | | | |
|---|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|-----------------|
| | 2041 | 2042 | 2043 | 2044 | 2045 | 2046 | 2047 | 2048 | 2049 | 2050 | 2051 | 2052 | 2053 | 2054 | 2055 |
| Reserves at Beginning of Year | 470,169 | 569,310 | 682,312 | 681,811 | 698,322 | 744,879 | 786,013 | 138,994 | 293,049 | 455,723 | 555,460 | 198,876 | 330,400 | 453,298 | 525,812 |
| Total Recommended Reserve Contributions | 127,900 | 127,900 | 127,900 | 131,700 | 135,700 | 139,800 | 144,000 | 148,300 | 152,700 | 157,300 | 162,000 | 166,900 | 171,900 | 177,100 | 182,400 |
| Estimated Interest Earned, During Year | 13,846 | 16,672 | 18,170 | 18,384 | 19,224 | 20,392 | 12,321 | 5,755 | 9,974 | 13,469 | 10,048 | 7,050 | 10,439 | 13,042 | 8,142 |
| Anticipated Expenditures, By Year | (42,605) | (31,569) | (146,571) | (133,573) | (108,367) | (119,059) | (803,340) | 0 | 0 | (71,031) | (528,632) | (42,427) | (59,440) | (117,628) | (630,904) |
| Anticipated Reserves at Year End | <u>\$569,310</u> | <u>\$682,312</u> | <u>\$681,811</u> | <u>\$698,322</u> | <u>\$744,879</u> | <u>\$786,013</u> | <u>\$138,994</u> | <u>\$293,049</u> | <u>\$455,723</u> | <u>\$555,460</u> | <u>\$198,876</u> | <u>\$330,400</u> | <u>\$453,298</u> | <u>\$525,812</u> | <u>\$85,450</u> |
| | | | | | | | | | | | | | | 7 | IOTES 4&5) |

Explanatory Notes:

1) Year 2025 starting reserves are as of January 1, 2025; FY2025 starts January 1, 2025 and ends December 31, 2025.

2) Reserve Contributions for 2025 are budgeted; 2026 is the first year of recommended contributions.

3) 2.7% is the estimated annual rate of return on invested reserves.

4) Accumulated year 2055 ending reserves consider the age, size, overall condition and complexity of the property.

5) Threshold Funding Years (reserve balance at critical point).

Interested in modeling alternate funding recommendations? The Excel spreadsheets included in your report let you change annual reserve contributions, interest rates, and inflation when creating alternate funding scenarios.

FIVE-YEAR OUTLOOK

| | Village Homeowners Association, Inc. Madison, USA | _ | ma | asily focus ijor projects h the 5-Yea | s and prio | rities | |
|--------------|---|-------------------|-----------|---|------------|-----------|-----------|
| Line Item | Reserve Component Inventory | RUL = 0 FY2025 | 1 2026 | 2 2027 | 3 2028 | 4 2029 | 5 2030 |
| | Property Site Elements | | | | | | |
| 4.020 | Asphalt Pavement, Crack Repair, Patch and Seal Coat (Quantity Varies by Year) | | | 59,763 | | | |
| 4.040 | Asphalt Pavement, Mill and Overlay with 10% Patching, Arterial Streets | | | 285,549 | | | |
| 4.110 | Concrete Curbs, Partial (2025 is Reduced Scope) | | | 18,335 | | | |
| 4.240 | Fences, Steel, East Entrance Area, Paint Finishes (Incl. Gates) | | 4,697 | | | | |
| 4.310 | Gate Entry System (Incl. Gate Security System) | | | | | | 11,013 |
| 4.320 | Gate Operators | | | | | | 17,157 |
| 4.660 | Playground Equipment | | | | 65,564 | | |
| 4.830 | Sport Courts, Color Coat (Quantity Varies by Year) | | 9,914 | | | | |
| | | | | | | | |
| | Pool and Pool House Elements | | | | | | |
| 6.400 | Fences, Steel, Paint Finishes | | 5,567 | | | | |
| 6.500 | Furniture | | | | | 15,194 | |
| 6.860 | Rest Rooms, Renovations | | 9,270 | | | | |
| | Anticipated Expenditures, By Year (\$502,023 over 5 years) | 0 | 29,448 | 363,647 | 65,564 | 15,194 | 28,170 |



4.RESERVE COMPONENT DETAIL

The Reserve Component Detail of this *Full Reserve Study* includes enhanced solutions and procedures for select significant components. This section describes the Reserve Components, documents specific problems and condition assessments, and may include detailed solutions and procedures for necessary capital repairs and replacements for the benefit of current and future board members. We advise the Board use this information to help define the scope and procedures for repair or replacement when soliciting bids or proposals from contractors. *However, the Report in whole or part is not and should not be used as a design specification or design engineering service.*

Property Site Elements

Asphalt Pavement, Repaving

Line Items: 4.040 through 4.043

Quantity: Approximately 38,850 square yards including the amenity center parking

History: Original

Condition: Fair overall. The streets exhibit cracks and settlement with a higher frequency of these conditions occurring at arterial streets and lower elevation sections of the community which experience higher amounts of storm water runoff.



Street system overview (arterial street)

Repaired longitudinal cracks at centerline and

Get more from your reserve study. Detailed condition assessments provide valuable insights for management and your board, helping you evaluate project bids, understand property conditions with photo-based documentation, reduce total cost of ownership through timely maintenance, and more.

Narrative throughout report reduced for brevity

Page 4.1 - Reserve Component Detail





Repaired and unrepaired cracks near gates

Alligator cracks



Alligator cracks

Repaired edge cracks



High frequency of cracks

High frequency of cracks

Narrative throughout report reduced for brevity

Page 4.2 - Reserve Component Detail





Pavement deterioration





Crack repairs at cul-de-sac

Large patch at cul-de-sac



Overview of side street



Side street pavement in good condition

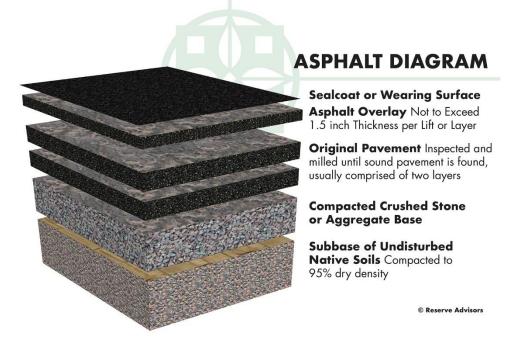
Useful Life: 15- to 20-years

Narrative throughout report reduced for brevity

Page 4.3 - Reserve Component Detail



Component Detail Notes: The initial installation of asphalt uses at least two lifts, or two separate applications of asphalt, over the base course. The first lift is the binder course. The second lift is the wearing course. The wearing course comprises a finer aggregate for a smoother more watertight finish. The following diagram depicts the typical components although it may not reflect the actual configuration at Village:



The manner of repaving is either a mill and overlay or total replacement. A mill and overlay is a method of repaving where cracked, worn and failed pavement is mechanically removed or milled until sound pavement is found. A new layer of asphalt is overlaid atop the remaining base course of pavement. Total replacement includes the removal of all existing asphalt down to the base course of aggregate and native soil followed by the application of two or more new lifts of asphalt. We recommend mill and overlayment on asphalt pavement that exhibits normal deterioration and wear. We recommend total replacement of asphalt pavement that exhibits severe deterioration, inadequate drainage, pavement that has been overlaid multiple times in the past or where the configuration makes overlayment not possible. Based on the apparent visual condition and configuration of the asphalt pavement, we recommend the mill and overlay method for repaving at the Association.

Preventative Maintenance Notes: We note the following select recommended preventative maintenance activities to maximize the remaining useful life:

- Annually:
 - Inspect for settlement, large cracks and trip hazards, and ensure proper drainage
 - Repair areas which could cause vehicular damage such as potholes
- As needed:
 - Perform crack repairs and patching

Narrative throughout report reduced for brevity

Page 4.4 - Reserve Component Detail



Priority/Criticality: Defer only upon opinion of independent professional or engineer

Expenditure Detail Notes: Expenditure timing and costs are depicted in the **Reserve Expenditures** table in Section 3. Our cost for milling and overlayment in the near term includes area patching of up to ten percent (10%) whereas our subsequent costs for milling and overlayment include area patching up to twenty percent (20%). The exact amounts of area patching may vary between phases and street locations in the community, however we consider the amounts allocated in **Reserve Expenditures** sufficient to budget the necessary Reserves.

Gate Entry System

Line Item: 4.310

Quantity: One panel

History: Unknown age

Condition: Reported in satisfactory condition

Useful Life: Up to 10 years

Preventative Maintenance Notes: We recommend the Association obtain and adhere to the manufacturer's recommended maintenance plan. The required preventative maintenance may vary in frequency and scope based on the unit's age, operational condition, or changes in technology. We note the following select recommended preventative maintenance activities to maximize the remaining useful life:

- Monthly:
 - Inspect panel for damage and ensure the panel is mounted securely, tighten or replace any loose or damaged fasteners.
 - Inspect panel for proper operation of buttons, displays, microphone and speaker.
- Annually:
 - Check power connections, and if applicable, functionality of battery power supply systems

Priority/Criticality: Per Board discretion

Expenditure Detail Notes: Expenditure timing and costs are depicted in the *Reserve Expenditures* table in Section 3.

Gates and Operators

Line Items: 4.320 and 4.330

Quantity: Four gates and four operators

Narrative throughout report reduced for brevity



History: The gate operators are approximately four years of age and the age of the gates is unknown

Condition: Good overall



maximize their useful life, and Useful Life: Up to 10 y reduce the total cost of ownership.

for the gates

Preventative Maintenance Notes: The required preventative maintenance may vary in frequency and scope based on the unit's age, operational condition, or changes in technology. We note the following select recommended preventative maintenance activities to maximize the remaining useful life:

- Semi-annually:
 - Ensure gates operate freely
 - Inspect for any wear, rust and loose fasteners
 - o Inspect and correct tension in belts and chains, and lubricate hinges and chains as necessary
 - Check alignment of pulleys
 - Check for no oil leakage at the gear box
 - Check the control board for water damage. Clean and remove insects and other pests as needed.
 - Check all wiring for insulation damage and loose connections. If applicable, check functionality of battery power supply systems

Priority/Criticality: Per Board discretion

Expenditure Detail Notes: Expenditure timing and costs are depicted in the **Reserve** *Expenditures* table in Section 3.

Narrative throughout report reduced for brevity



Irrigation System

Line Item: 4.420

History: Original

Condition: Good overall and Management does not report any deficiencies

Useful Life: Up to 40 years

Component Detail Notes: Irrigation systems typically include the following components:

- Electronic controls (timer)
- Impact rotors
- Network of supply pipes
- Pop-up heads
- Valves

Village should anticipate interim and partial replacements of the system network supply pipes and other components as normal maintenance to maximize the useful life of the irrigation system. The Association should fund these ongoing seasonal repairs through the operating budget.

Preventative Maintenance Notes: We note the following select recommended preventative maintenance activities to maximize the remaining useful life:

- Semi-annually:
 - Conduct seasonal repairs which includes valve repairs, controller repairs, partial head replacements and pipe repairs
 - Blow out irrigation water lines and drain building exterior faucets each fall if applicable

Priority/Criticality: Defer only upon opinion of independent professional or engineer

Expenditure Detail Notes: Expenditure timing and costs are depicted in the *Reserve Expenditures* table in Section 3.

Perimeter Walls, Masonry

Line Item: 4.640

Quantity: 9,600 square feet of surface area at the east perimeter of the community

History: Original

Condition: Good overall with isolated and minor mortar deterioration evident

Narrative throughout report reduced for brevity

Page 4.7 - Reserve Component Detail





Front side of masonry perimeter wall (note proximity to tree roots)

Topside of masonry perimeter wall with minor mortar deterioration

Useful Life: Indefinitely long with periodic inspections and repairs every 8- to 12-years to forestall deterioration.

Component Detail Notes: Common types of masonry deterioration include efflorescence, spalling and cracking. Repointing is a process of raking and cutting out defective mortar and replacing it with new mortar.

Preventative Maintenance Notes: We note the following select recommended preventative maintenance activities to maximize the remaining useful life:

- As-needed:
 - Inspect for significant brick damage or spalling, numerous locations of mortar deterioration and excessive efflorescence. If these conditions exist, perform near term repairs and remediation, utilizing reserve funds if project scope warrants.
 - Ensure irrigation heads are directed away from the walls

Priority/Criticality: Not recommended to defer

Expenditure Detail Notes: Expenditure timing and costs are depicted in the *Reserve Expenditures* table in Section 3.

Playground Equipment

Line Item: 4.660

History: Unknown age

Condition: Fair overall. The playsets exhibit wood deterioration. The swing set exhibits rust at fasteners and connections.

Narrative throughout report reduced for brevity





Small playset

Large playset



Missing spindle at playset railing

Weathered wood at playset bridge

Useful Life: 15- to 20-years

Component Detail Notes: Safety is the major purpose for maintaining playground equipment. We recommend an annual inspection of the playground equipment to identify and repair as normal maintenance loose connections and fasteners or damaged elements. We suggest the Association learn more about the specific requirements of playground equipment at PlaygroundSafety.org. We recommend the use of a specialist for the design or replacement of the playground equipment environment.

Preventative Maintenance Notes: We note the following select recommended preventative maintenance activities to maximize the remaining useful life:

- Annually:
 - Inspect and repair loose connections and fasteners or damaged elements
 - Inspect for safety hazards and adequate coverage of ground surface cover

Priority/Criticality: Defer only upon opinion of independent professional or engineer

Narrative throughout report reduced for brevity

Page 4.9 - Reserve Component Detail



Expenditure Detail Notes: Expenditure timing and costs are depicted in the **Reserve Expenditures** table in Section 3. We include an allowance in the unit cost for replacement of the safety surface and border. Our cost includes replacement of the current equipment with a metal or composite based play structure. Replacement of the current equipment with wood equipment will likely result in a shorter overall useful life, therefore increasing the overall cost of ownership of the playground.

Sport Courts, Color Coat

Line Item: 4.830

Quantity: 1,100 square yards comprising one basketball court and one tennis court

History: Original

Condition: Fair overall. The courts exhibit cracks and color coat deterioration throughout both surfaces.





Basketball court overview

Color coat deterioration throughout basketball court



Color coat deterioration and evidence of ponded water



Typical cracks at tennis court edge

Narrative throughout report reduced for brevity





Cracks at tennis court playing surface

Wide cracks at tennis court

Useful Life: Four- to six-years

Component Detail Notes: Prior to the application of the color coat, the Association should require the contractor to rout and fill all cracks with hot emulsion. This deters water infiltration and further deterioration of the asphalt playing surface.

Priority/Criticality: Per Board discretion

Expenditure Detail Notes: Expenditure timing and costs are depicted in the *Reserve Expenditures* table in Section 3.



Pool and Pool House Elements

Pool house, front and side elevations

Pool house, pool side elevations

Concrete Deck

Line Item: 6.200

Quantity: 5,100 square feet

Narrative throughout report reduced for brevity

Page 4.11 - Reserve Component Detail



History: Original

Condition: Fair condition with cracks and settlement throughout. We recommend a near term repair to perform crack repairs or partially replace deteriorated sections of the pool deck.



Pool and deck overview

Significant pool deck cracks



Repaired crack and settlement



Unrepaired cracks throughout section of pool deck

Useful Life: The useful life of a concrete pool deck is up to 60 years or more with timely repairs. We recommend the Association conduct inspections, partial replacements and repairs to the deck every 8- to 12-years.

Preventative Maintenance Notes: We note the following select recommended preventative maintenance activities to maximize the remaining useful life:

- Semi-annually:
 - Inspect and repair large cracks, trip hazards, and possible safety hazards
 - Inspect and repair pool coping for cracks, settlement, heaves or sealant deterioration

Narrative throughout report reduced for brevity

Page 4.12 - Reserve Component Detail



- Repair concrete spalling and conduct coating repairs in areas with delamination
- Schedule periodic pressure cleanings as needed

Priority/Criticality: Defer only upon opinion of independent professional or engineer

Expenditure Detail Notes: Expenditure timing and costs are depicted in the **Reserve Expenditures** table in Section 3. We recommend the Association budget for the following per event:

- Selective cut out and replacements of up to ten percent (10%) of concrete
- Crack repairs as needed
- Mortar joint repairs
- Caulk replacement

Pool Finishes, Plaster and Tile

Line Item: 6.800

Quantity: 3,800 square feet based on the horizontal surface area. This quantity includes the wading pool.

History: Approximately one year of age

Condition: Good overall



Main pool overview



Pool structure with plaster pool finish

Narrative throughout report reduced for brevity

Page 4.13 - Reserve Component Detail





Wading pool

Partial coping repair

Useful Life: 8- to 12-years for the plaster and 15- to 25-years for the tile and coping

Preventative Maintenance Notes: We note the following select recommended preventative maintenance activities to maximize the remaining useful life:

- Semi-annually:
 - Inspect and patch areas of significant plaster delamination, coping damage and structure cracks
 - Inspect main drain connection and anti-entrapment covers, pressure test circulation piping and valves
 - Test handrails and safety features for proper operation

Priority/Criticality: Defer only upon opinion of independent professional or engineer

Expenditure Detail Notes: Expenditure timing and costs are depicted in the **Reserve Expenditures** table in Section 3. We recommend the Association budget for full tile and coping replacement every other plaster replacement event. Removal and replacement of the finish provides the opportunity to inspect the pool structures and to allow for partial repairs of the underlying concrete surfaces as needed. To maintain the integrity of the pool structures, we recommend the Association budget for the following:

- Removal and replacement of the plaster finishes
- Partial replacements of the scuppers and coping as needed
- Replacement of tiles as needed
- Replacement of joint sealants as needed
- Concrete structure repairs as needed

Narrative throughout report reduced for brevity



Rest Rooms

Line Item: 6.580

Quantity: The rest room components include:

- Paint finishes on the walls and ceiling
- Light fixtures
- Plumbing fixtures
- Metal partition and railings

History: Components are likely original

Condition: Fair overall



Rest room plumbing fixtures and partitions

Useful Life: Renovation up to every 20 years

Priority/Criticality: Per Board discretion

Expenditure Detail Notes: Expenditure timing and costs are depicted in the *Reserve Expenditures* table in Section 3.

Roof Assembly, Asphalt Shingles

Line Item: 6.870

Quantity: Approximately 29 squares¹

History: Approximately three years of age

Condition: Good overall. Management does not inform us of water infiltration.

¹ We quantify the roof area in squares where one square is equal to 100 square feet of surface area.

Narrative throughout report reduced for brevity

Page 4.15 - Reserve Component Detail





Dimensional asphalt shingle roof assembly in good condition

Useful Life: 15- to 20-years

Component Detail Notes: Contractors use one of two methods for replacement of sloped roofs, either an overlayment or a tear-off. Overlayment is the application of new shingles over an existing roof. However, there are many disadvantages to overlayment including hidden defects of the underlying roof system, absorption of more heat resulting in accelerated deterioration of the new and old shingles, and an uneven visual appearance. Therefore, we recommend only the tear-off method of replacement. The tear-off method of replacement includes removal of the existing shingles, flashings if required and underlayments.

Preventative Maintenance Notes: We recommend the Association maintain a service and inspection contract with a qualified professional and record all documentation of repairs conducted. We note the following select recommended preventative maintenance activities to maximize the remaining useful life:

- Annually:
 - Record any areas of water infiltration, flashing deterioration, damage or loose shingles
 - o Implement repairs as needed if issues are reoccurring
 - o Trim tree branches that are near or in contact with roof
- As-needed:
 - Ensure proper ventilation and verify vents are clear of debris and not blocked from attic insulation

Priority/Criticality: Defer only upon opinion of independent professional or engineer

Expenditure Detail Notes: Expenditure timing and costs are depicted in the *Reserve Expenditures* table in Section 3.

Narrative throughout report reduced for brevity



Reserve Study Update

An ongoing review by the Board and an Update of this Reserve Study are necessary to ensure an equitable funding plan since a Reserve Study is a snapshot in time. Many variables change after the study is conducted that may result in significant overfunding or underfunding the reserve account. Variables that may affect the Reserve Funding Plan include, but are not limited to:

- Deferred or accelerated capital projects based on Board discretion
- Changes in the interest rates on reserve investments
- Changes in the *local* construction inflation rate
- Additions and deletions to the Reserve Component Inventory
- The presence or absence of maintenance programs
- Unusually mild or extreme weather conditions
- Technological advancements

Periodic updates incorporate these variable changes since the last Reserve Study or Update. We recommend the Board budget for an Update to this Reserve Study every three years. Budgeting for an Update demonstrates the Board's objective to continue fulfilling its fiduciary responsibility to maintain the commonly owned property and to fund reserves appropriately.

Narrative throughout report reduced for brevity



5.METHODOLOGY

Reserves for replacement are the amounts of money required for future expenditures to repair or replace Reserve Components that wear out before the entire facility or project wears out. Reserving funds for future repair or replacement of the Reserve Components is also one of the most reliable ways of protecting the value of the property's infrastructure and marketability.

Village can fund capital repairs and replacements in any combination of the following:

- 1. Increases in the operating budget during years when the shortages occur
- 2. Loans using borrowed capital for major replacement projects
- 3. Level monthly reserve assessments annually adjusted upward for inflation to increase reserves to fund the expected major future expenditures
- 4. Special assessments

We do not advocate special assessments or loans unless near term circumstances dictate otherwise. Although loans provide a gradual method of funding a replacement, the costs are higher than if the Association were to accumulate reserves ahead of the actual replacement. Interest earnings on reserves also accumulate in this process of saving or reserving for future replacements, thereby defraying the amount of gradual reserve collections. We advocate the third method of *Level Monthly Reserve Assessments* with relatively minor annual adjustments. The method ensures that Owners pay their "fair share" of the weathering and aging of the commonly owned property each year. Level reserve assessments preserve the property and enhance the resale value of the homes.

This Reserve Study is in compliance with and exceeds the National standards¹ set forth by the Association of Professional Reserve Analysts (APRA) fulfilling the requirements of a "Level III Reserve Study Update No-Site-Visit." These standards require a Reserve Component to have a "predictable remaining Useful Life." Estimating Remaining Useful Lives and Reserve Expenditures beyond 30 years is often indeterminate. Long-Lived Property Elements are necessarily excluded from this analysis. We considered the following factors in our analysis:

- The Cash Flow Method to compute, project and illustrate the 30-year Reserve Funding Plan
- Local² costs of material, equipment and labor
- Current and future costs of replacement for the Reserve Components
- Costs of demolition as part of the cost of replacement
- Local economic conditions and a historical perspective to arrive at our estimate of long-term future inflation for construction costs in Madison, USA at an annual inflation rate³. Isolated or regional markets of greater

¹ Identified in the APRA "Standards - Terms and Definitions" and the CAI "Terms and Definitions".

² See Credentials for additional information on our use of published sources of cost data.

³ Derived from Marshall & Swift, historical costs and the Bureau of Labor Statistics.



construction (development) activity may experience slightly greater rates of inflation for both construction materials and labor.

- The past and current maintenance practices of Village and their effects on remaining useful lives
- Financial information provided by the Association pertaining to the cash status of the reserve fund and budgeted reserve contribution
- The anticipated effects of appreciation of the reserves over time in accord with a return or yield on investment of your cash equivalent assets. (We did not consider the costs, if any, of Federal and State Taxes on income derived from interest and/or dividend income).
- The Funding Plan excludes necessary operating budget expenditures. It is our understanding that future operating budgets will provide for the ongoing normal maintenance of Reserve Components.

Updates to this Reserve Study will continue to monitor historical facts and trends concerning the external market conditions.



6.CREDENTIALS

HISTORY AND DEPTH OF SERVICE

Founded in 1991, Reserve Advisors is the leading provider of reserve studies, insurance appraisals, developer turnover transition studies, expert witness services, and other engineering consulting services. Clients include community associations, resort properties, hotels, clubs, non-profit organizations, apartment building owners, religious and educational institutions, and office/commercial building owners in 48 states, Canada and throughout the world.

The **architectural engineering consulting firm** was formed to take a leadership role in helping fiduciaries, boards, and property managers manage their property like a business with a long-range master plan known as a Reserve Study.

Reserve Advisors employs the **largest staff of Reserve Specialists** with bachelor's degrees in engineering dedicated to Reserve Study services. Our founders are also founders of Community Associations Institute's (CAI) Reserve Committee that developed national standards for reserve study providers. One of our founders is a Past President of the Association of Professional Reserve Analysts (APRA). Our vast experience with a variety of building types and ages, on-site examination and historical analyses are keys to determining accurate remaining useful life estimates of building components.

No Conflict of Interest - As consulting specialists, our **independent opinion** eliminates any real or perceived conflict of interest because we do not conduct or manage capital projects.

TOTAL STAFF INVOLVEMENT

Several staff members participate in each assignment. The responsible advisor involves the staff through a Team Review, exclusive to Reserve Advisors, and by utilizing the experience of other staff members, each of whom has served hundreds of clients. We conduct Team Reviews, an internal quality assurance review of each assignment, including: the inspection; building component costing; lifing; and technical report phases of the assignment. Due to our extensive experience with building components, we do not have a need to utilize subcontractors.

OUR GOAL

To help our clients fulfill their fiduciary responsibilities to maintain property in good condition.

VAST EXPERIENCE WITH A VARIETY OF BUILDINGS

Reserve Advisors has conducted reserve studies for a multitude of different communities and building types. We've analyzed thousands of buildings, from as small as a 3,500-square foot day care center to a 2,600,000-square foot 98-story highrise. We also routinely inspect buildings with various types of mechanical systems such as simple electric heat, to complex systems with air handlers, chillers, boilers, elevators, and life safety and security systems.

We're familiar with all types of building exteriors as well. Our well-versed staff regularly identifies optimal repair and replacement solutions for such building exterior surfaces such as adobe, brick, stone, concrete, stucco, EIFS, wood products, stained glass and aluminum siding, and window wall systems.

OLD TO NEW

Reserve Advisors' experience includes ornate and vintage buildings as well as modern structures. Our specialists are no strangers to older buildings. We're accustomed to addressing the unique challenges posed by buildings that date to the 1800's. We recognize and consider the methods of construction employed into our analysis. We recommend appropriate replacement programs that apply cost effective technologies while maintaining a building's character and appeal.



RESOURCES

Reserve Advisors utilizes numerous resources of national and local data to conduct its Professional Services. A concise list of several of these resources follows:

<u>Association of Construction Inspectors</u>, (ACI) the largest professional organization for those involved in construction inspection and construction project management. ACI is also the leading association providing standards, guidelines, regulations, education, training, and professional recognition in a field that has quickly become important procedure for both residential and commercial construction, found on the web at www.iami.org.

<u>American Society of Heating, Refrigerating and Air-Conditioning Engineers, Inc.</u>, (ASHRAE) the American Society of Heating, Refrigerating and Air-Conditioning Engineers, Inc., devoted to the arts and sciences of heating, ventilation, air conditioning and refrigeration; recognized as the foremost, authoritative, timely and responsive source of technical and educational information, standards and guidelines, found on the web at www.ashrae.org. Reserve Advisors actively participates in its local chapter and holds individual memberships.

<u>Community Associations Institute</u>, (CAI) America's leading advocate for responsible communities noted as the only national organization dedicated to fostering vibrant, responsive, competent community associations. Their mission is to assist community associations in promoting harmony, community, and responsible leadership.

<u>Marshall & Swift / Boeckh</u>, (MS/B) the worldwide provider of building cost data, co-sourcing solutions, and estimating technology for the property and casualty insurance industry found on the web at www.marshallswift.com.

R.S. Means CostWorks, North America's leading supplier of construction cost information. As a member of the Construction Market Data Group, Means provides accurate and up-to-date cost information that helps owners, developers, architects, engineers, contractors and others to carefully and precisely project and control the cost of both new building construction and renovation projects found on the web at www.rsmeans.com.

Reserve Advisors' library of numerous periodicals relating to reserve studies, condition analyses, chapter community associations, and historical costs from thousands of capital repair and replacement projects, and product literature from manufacturers of building products and building systems.



7. DEFINITIONS

Definitions are derived from the standards set forth by the Community Associations Institute (CAI) representing America's 305,000 condominium and homeowners associations and cooperatives, and the Association of Professional Reserve Analysts, setting the standards of care for reserve study practitioners.

- **Cash Flow Method** A method of calculating Reserve Contributions where contributions to the reserve fund are designed to offset the variable annual expenditures from the reserve fund. Different Reserve Funding Plans are tested against the anticipated schedule of reserve expenses until the desired funding goal is achieved.
- **Component Method** A method of developing a Reserve Funding Plan with the total contribution is based on the sum of the contributions for individual components.
- **Current Cost of Replacement** That amount required today derived from the quantity of a *Reserve Component* and its unit cost to replace or repair a Reserve Component using the most current technology and construction materials, duplicating the productive utility of the existing property at current *local* market prices for *materials, labor* and manufactured equipment, contractors' overhead, profit and fees, but without provisions for building permits, overtime, bonuses for labor or premiums for material and equipment. We include removal and disposal costs where applicable.
- **Fully Funded Balance** The Reserve balance that is in direct proportion to the fraction of life "used up" of the current Repair or Replacement cost similar to Total Accrued Depreciation.
- Funding Goal (Threshold) The stated purpose of this Reserve Study is to determine the adequate, not excessive, minimal threshold reserve balances.
- Future Cost of Replacement Reserve Expenditure derived from the inflated current cost of replacement or current cost of replacement as defined above, with consideration given to the effects of inflation on local market rates for materials, labor and equipment.
- **Long-Lived Property Component** Property component of Village responsibility not likely to require capital repair or replacement during the next 30 years with an unpredictable remaining Useful Life beyond the next 30 years.
- **Percent Funded** The ratio, at a particular point of time (typically the beginning of the Fiscal Year), of the actual (or projected) Reserve Balance to the Fully Funded Balance, expressed as a percentage.
- **Remaining Useful Life** The estimated remaining functional or useful time in years of a *Reserve Component* based on its age, condition and maintenance.
- **Reserve Component** Property elements with: 1) Village responsibility; 2) limited Useful Life expectancies; 3) predictable Remaining Useful Life expectancies; and 4) a replacement cost above a minimum threshold.
- **Reserve Component Inventory** Line Items in **Reserve Expenditures** that identify a *Reserve Component*.
- **Reserve Contribution** An amount of money set aside or *Reserve Assessment* contributed to a *Reserve Fund* for future *Reserve Expenditures* to repair or replace *Reserve Components*.
- **Reserve Expenditure** Future Cost of Replacement of a Reserve Component.
- Reserve Fund Status The accumulated amount of reserves in dollars at a given point in time, i.e., at year end.
- **Reserve Funding Plan** The portion of the Reserve Study identifying the *Cash Flow Analysis* and containing the recommended Reserve Contributions and projected annual expenditures, interest earned and reserve balances.
- **Reserve Study** A budget planning tool that identifies the current status of the reserve fund and a stable and equitable Funding Plan to offset the anticipated future major common area expenditures.

Useful Life - The anticipated total time in years that a *Reserve Component* is expected to serve its intended function in its present application or installation.



8. PROFESSIONAL SERVICE CONDITIONS

Our Services - Reserve Advisors, LLC ("RA") performs its services as an independent contractor in accordance with our professional practice standards and its compensation is not contingent upon our conclusions. The purpose of our reserve study is to provide a budget planning tool that identifies the current status of the reserve fund, and an opinion recommending an annual funding plan, to create reserves for anticipated future replacement expenditures of the subject property. The purpose of our energy benchmarking services is to track, collect and summarize the subject property's energy consumption over time for your use in comparison with other buildings of similar size and establishing a performance baseline for your planning of long-term energy efficiency goals.

Our inspection and analysis of the subject property is limited to visual observations, is noninvasive and is not meant to nor does it include investigation into statutory, regulatory or code compliance. RA inspects sloped roofs from the ground and inspects flat roofs where safe access (stairs or ladder permanently attached to the structure) is available. Our energy benchmarking services with respect to the subject property is limited to collecting energy and utility data and summarizing such data in the form of an Energy Star Portfolio Manager Report or any other similar report, and hereby expressly excludes any recommendations with respect to the results of such energy benchmarking services or the accuracy of the energy information obtained from utility companies and other third-party sources with respect to the subject property. The reserve report and any energy benchmarking report (i.e., any Energy Star Portfolio Manager Report) (including any subsequent revisions thereto pursuant to the terms hereof, collectively, the "Report") are based upon a "snapshot in time" at the moment of inspection. RA may note visible physical defects in the Report. The inspection is made by employees generally familiar with real estate and building construction. Except to the extent readily apparent to RA, RA cannot and shall not opine on the structural integrity of or other physical defects in the property under any circumstances. Without limitation to the foregoing, RA cannot and shall not opine on, nor is RA responsible for, the property's conformity to specific governmental code requirements for fire, building, earthquake, occupancy or otherwise.

RA is not responsible for conditions that have changed between the time of inspection and the issuance of the Report. RA does not provide invasive testing on any mechanical systems that provide energy to the property, nor can RA opine on any system components that are not easily accessible during the inspection. RA does not investigate, nor assume any responsibility for any existence or impact of any hazardous materials, such as asbestos, urea-formaldehyde foam insulation, other chemicals, toxic wastes, environmental mold or other potentially hazardous materials or structural defects that are latent or hidden defects which may or may not be present on or within the property. RA does not make any soil analysis or geological study as part of its services, nor does RA investigate vapor, water, oil, gas, coal, or other subsurface mineral and use rights or such hidden conditions, and RA assumes no responsibility for any such conditions. The Report contains opinions of estimated replacement costs or deferred maintenance expenses and remaining useful lives, which are neither a guarantee of the actual costs or expenses of replacement or deferred maintenance nor a guarantee of remaining useful lives of any property element.

RA assumes, without independent verification, the accuracy of all data provided to it. Except to the extent resulting from RA's willful misconduct in connection with the performance of its obligations under this agreement, you agree to indemnify, defend, and hold RA and its affiliates, officers, managers, employees, agents, successors and assigns (each, an "RA Party") harmless from and against (and promptly reimburse each RA Party for) any and all losses, claims, actions, demands, judgments, orders, damages, expenses or liabilities, including, without limitation, reasonable attorneys' fees, asserted against or to which any RA Party may become subject in connection with this engagement, including, without limitation, as a result of any false, misleading or incomplete information which RA relied upon that was supplied by you or others under your direction, or which may result from any improper use or reliance on the Report by you or third parties under your control or direction or to whom you provided the Report. NOTWITHSTANDING ANY OTHER PROVISION HEREIN TO THE CONTRARY, THE AGGREGATE LIABILITY (IF ANY) OF RA WITH RESPECT TO THIS AGREEMENT AND RA'S OBLIGATIONS HEREUNDER IS LIMITED TO THE AMOUNT OF THE FEES ACTUALLY RECEIVED BY RA FROM YOU FOR THE SERVICES AND REPORT PERFORMED BY RA UNDER THIS AGREEMENT, WHETHER ARISING IN CONTRACT, TORT (INCLUDING NEGLIGENCE), STRICT LIABILITY OR OTHERWISE. YOUR REMEDIES SET FORTH HEREIN ARE EXCLUSIVE AND ARE YOUR SOLE REMEDIES FOR ANY FAILURE OF RA TO COMPLY WITH ITS OBLIGATIONS HEREUNDER OR OTHERWISE. RA SHALL NOT BE LIABLE FOR ANY SPECIAL, INDIRECT, INCIDENTAL, CONSEQUENTIAL, PUNITIVE OR EXEMPLARY DAMAGES OF ANY KIND, INCLUDING, BUT NOT LIMITED TO, ANY LOST PROFITS AND LOST SAVINGS, LOSS OF USE OR INTERRUPTION OF BUSINESS, HOWEVER CAUSED, WHETHER ARISING IN CONTRACT, TORT (INCLUDING NEGLIGENCE), BREACH OF WARRANTY, STRICT LIABILITY OR OTHERWISE, EVEN IF RA HAS BEEN ADVISED OF THE POSSIBILITY OF SUCH DAMAGES. IN NO EVENT WILL RA BE LIABLE FOR THE COST OF PROCUREMENT OF SUBSTITUTE GOODS OR SERVICES. RA DISCLAIMS ALL REPRESENTATIONS AND WARRANTIES WHATSOEVER, EXPRESS OR IMPLIED OR OF ANY NATURE, WITH REGARD TO THE SERVICES AND THE REPORT, INCLUDING, WITHOUT LIMITATION, MERCHANTABILITY OR FITNESS FOR A PARTICULAR PURPOSE.

Report - RA will complete the services in accordance with the Proposal. The Report represents a valid opinion of RA's findings and recommendations with respect to the reserve study and is deemed complete. RA will consider any additional information made available to RA within 6 months of issuing the Report and issue a revised Report based on such additional information if a timely request for a revised Report is made by you. RA retains the right to withhold a revised Report if payment for services was not tendered in a timely manner. All information received by RA and all files, work papers or documents developed by RA during the course of the engagement shall remain the property of



RA and may be used for whatever purpose it sees fit. RA reserves the right to, and you acknowledge and agree that RA may, use any data provided by you in connection with the services, or gathered as a result of providing such services, including in connection with creating and issuing any Report, in a de-identified and aggregated form for RA's business purposes.

Your Obligations - You agree to provide us access to the subject property for an inspection. You agree to provide RA all available, historical and budgetary information, the governing documents, and other information that we request and deem necessary to complete the Report. Additionally, you agree to provide historical replacement schedules, utility bills and historical energy usage files that RA requests and deems necessary to complete the energy benchmarking services, and you agree to provide any utility release(s) reasonably requested by RA permitting RA to obtain any such data and/or information from any utility representative or other third party. You agree to pay actual attorneys' fees and any other costs incurred to collect on any unpaid balance for RA's services.

Use of Our Report and Your Name - Use of the Report is limited to only the purpose stated herein. You acknowledge that RA is the exclusive owner of all intellectual property rights in and relating to the Report. You hereby acknowledge that any use or reliance by you on the Report for any unauthorized purpose is at your own risk and that you will be liable for the consequences of any unauthorized use or distribution of the Report. Use or possession of the Report by any unauthorized third party is prohibited. The Report in whole or in part *is not and cannot be used as a design specification for design engineering purposes or as an appraisal*. You may show the Report in its entirety to the following third parties: members of your organization (including your directors, officers, tenants and prospective purchasers), your accountants, attorneys, financial institutions and property managers who need to review the information contained herein, and any other third party who has a right to inspect the Report under applicable law including, but not limited, to any government entity or agency, or any utility companies. Without the written consent of RA, you shall not disclose the Report to any other third party. By engaging our services, you agree that the Report contains intellectual property developed (and owned solely) by RA and agree that you will not reproduce or distribute the Report *to any party that conducts reserve studies without the written consent of RA*.

RA will include (and you hereby agree that RA may include) your name in our client lists. RA reserves the right to use (and you hereby agree that RA may use) property information to obtain estimates of replacement costs, useful life of property elements or otherwise as RA, in its sole discretion, deems appropriate.

Payment Terms, Due Dates and Interest Charges - If reserve study and energy benchmarking services are performed by RA, then the retainer payment is due upon execution of this agreement and prior to the inspection by RA, and any balance is due net 30 days from the Report shipment date. If only energy benchmarking services are performed by RA, then the retainer payment is due upon execution of this agreement and any balance is due net 30 days from the Report shipment date. If only energy benchmarking services are performed by RA, then the retainer payment is due upon execution of this agreement and any balance is due net 30 days from the Report shipment date. In any case, any balance remaining 30 days after delivery of the Report shall accrue an interest charge of 1.5% per month. Unless this agreement is earlier terminated by RA in the event you breach or otherwise fail to comply with your obligations under this agreement, RA's obligations under this agreement shall commence on the date you execute and deliver this agreement and terminate on the date that is 6 months from the date of delivery of the Report by RA. Notwithstanding anything herein to the contrary, each provision that by its context and nature should survive the expiration or early termination of this agreement shall so survive, including, without limitation, any provisions with respect to payment, intellectual property rights, limitations of liability and governing law. We reserve the right to limit or decline refunds in our sole discretion. Refunds vary based on the applicable facts and circumstances.

Miscellaneous – Neither party shall be liable for any failures or delays in performance due to fire, flood, strike or other labor difficulty, act of God, act of any governmental authority, riot, embargo, fuel or energy shortage, pandemic, wrecks or delays in transportation, or due to any other cause beyond such party's reasonable control; provided, however, that you shall not be relieved from your obligations to make any payment(s) to RA as and when due hereunder. In the event of a delay in performance due to any such cause, the time for completion or date of delivery will be extended by a period of time reasonably necessary to overcome the effect of such delay. You may not assign or otherwise transfer this agreement, in whole or in part, without the prior written consent of RA. RA may freely assign or otherwise transfer this agreement, in whole or in part, without your prior consent. This agreement shall be governed by the laws of the State of Wisconsin without regard to any principles of conflicts of law that would apply the laws of another jurisdiction. Any dispute with respect to this agreement shall be exclusively venued in Milwaukee County Circuit Court or in the United States District Court for the Eastern District of Wisconsin. Each party hereto agrees and hereby waives the right to a trial by jury in any action, proceeding or claim brought by or on behalf of the parties hereto with respect to any matter related to this agreement.